



# Second quarter 2025 conference call

JULY 31, 2025







# CALL PARTICIPANTS

 **François Poirier**  
President and Chief Executive Officer

 **Sean O'Donnell**  
Executive Vice-President and Chief Financial Officer

 **Tina Faraca**  
Executive Vice-President and Chief Operating Officer,  
Natural Gas Pipelines

 **Greg Grant**  
Executive Vice-President and President,  
Power and Energy Solutions

 **Gavin Wylie**  
Vice-President, Investor Relations



## Forward-looking information and non-GAAP/supplementary financial measures

This presentation includes certain forward-looking information, including future oriented financial information or financial outlook, which is intended to help current and potential investors understand management's assessment of our future plans and financial outlook, and our future prospects overall. Statements that are forward-looking are based on certain assumptions and on what we know and expect today and generally include words like anticipate, expect, believe, may, will, should, estimate or other similar words. Forward-looking statements do not guarantee future performance. Actual events and results could be significantly different because of assumptions, risks or uncertainties related to our business or events that happen after the date of this presentation. Our forward-looking information in this presentation includes, but is not limited to, statements related to: our comparable EBITDA outlook, targeted debt-to-EBITDA leverage metrics, our financial and operational performance, including the performance of our subsidiaries, expectations about strategies and goals for growth and expansion, including acquisitions, expected cash flows and future financing options available along with portfolio management, expectations regarding the size, structure, timing, conditions and outcome of ongoing and future transactions, expected dividend growth, expected access to and cost of capital, expected energy demand levels, expected costs, schedules and capacity for planned projects, including projects under construction and in development, expected capital expenditures, contractual obligations, commitments and contingent liabilities, including environmental remediation costs, expected regulatory processes and outcomes, expected outcomes with respect to legal proceedings, including arbitration and insurance claims, expected impact of future tax and accounting changes, commitments and targets contained in our Report on Sustainability, including statements related to our GHG emissions intensity reduction goals, expected industry, market and economic conditions, and ongoing trade negotiations, including their impact on our customers and suppliers.

Our forward-looking information is based on certain key assumptions and is subject to risks and uncertainties, including but not limited to realization of expected impacts from acquisitions and divestitures, including the Spinoff Transaction, our ability to successfully implement our strategic priorities and whether they will yield the expected benefits, our ability to implement a capital allocation strategy aligned with maximizing shareholder value, operating performance of our pipelines, power generation and storage assets, amount of capacity sold and rates achieved in our pipeline businesses, amount of capacity payments and revenues from power generation assets due to plant availability, production levels within supply basins, construction and completion of capital projects, cost, availability of, and inflationary pressures on, labour, equipment and materials, availability and market prices of commodities, access to capital markets on competitive terms, interest, tax and foreign exchange rates, performance and credit risk of our counterparties, regulatory decisions and outcomes of legal proceedings, including arbitration and insurance claims, our ability to effectively anticipate and assess changes to government policies and regulations, including those related to the environment, our ability to realize the value of tangible assets and contractual recoveries, competition in the businesses in which we operate, unexpected or unusual weather, acts of civil disobedience, cybersecurity and technological developments, sustainability-related risks including climate-related risks and the impact of energy transition on our business, economic and political conditions, and ongoing trade negotiations in North America, as well as globally, global health crises, such as pandemics and epidemics, and the impacts related thereto.

As actual results could vary significantly from the forward-looking information, you should not put undue reliance on forward-looking information and should not use future-oriented information or financial outlooks for anything other than their intended purpose. We do not update our forward-looking statements due to new information or future events unless we are required to by law. For additional information on the assumptions made, and the risks and uncertainties which could cause actual results to differ from the anticipated results, refer to the most recent Quarterly Report to Shareholders and Annual Report filed under TC Energy's profile on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca) and with the U.S. Securities and Exchange Commission at [www.sec.gov](http://www.sec.gov).

This presentation refers to certain non-GAAP measures, non-GAAP ratios and/or supplementary financial measures, namely: comparable EBITDA, adjusted comparable EBITDA, comparable earnings, comparable earnings per share, adjusted debt, debt-to-EBITDA, build multiple, net capital expenditures, and after-tax internal rate of return (IRR), each of which does not have any standardized meaning as prescribed by U.S. GAAP and therefore may not be comparable to similar measures presented by other entities. The most directly comparable measures presented in the financial statements are: (i) in respect of comparable EBITDA and adjusted comparable EBITDA, segmented earnings, (ii) in respect of comparable earnings and comparable earnings per common share (EPS), net income (loss) attributable to common shares and net income (loss) per share, respectively and (iii) in respect of adjusted debt, debt. Debt-to-EBITDA is a non-GAAP ratio, which is calculated using adjusted debt and adjusted comparable EBITDA, each of which are non-GAAP measures. Build multiple is non-GAAP ratio which is calculated using capital expenditures and comparable EBITDA, of which comparable EBITDA is a non-GAAP measure. The presentation further refers to net capital expenditures and after-tax internal rate of return, each of which are supplementary financial measures. We believe debt-to-EBITDA ratios provide investors with a useful credit measure as they reflect our ability to service our debt and other long-term commitments. We believe build multiple provides investors with a useful measure to evaluate capital projects. We believe after-tax internal rate of return is a useful measure to assess expected project returns against hurdle rates and other projects being assessed for capital allocation purposes. This presentation contains references to net capital expenditures, which is a supplementary financial measure. Net capital expenditures represent capital costs incurred for growth projects, maintenance capital expenditures, contributions to equity investments and projects under development, adjusted for the portion attributed to non-controlling interests in the entities we control. Net capital expenditures reflect capital costs incurred during the period, excluding the impact of timing of cash payments. We use net capital expenditures as a key measure in evaluating our performance in managing our capital spending activities in comparison to our capital plan.

For reconciliations and usefulness of comparable EBITDA to segmented earnings, comparable earnings to net income (loss) attributable to common shares and comparable earnings per share to net income per common share, refer to the applicable business segment in our management's discussion and analysis (MD&A) for the applicable period, which sections are incorporated by reference herein and to the Appendices hereto. For composition and usefulness of net capital expenditures refer to the supplementary financial measures section in our MD&A for the applicable period, which sections are incorporated by reference herein and to the Appendices hereto. For the remaining reconciliations for non-GAAP measures, non-GAAP ratios and supplementary financial measures, refer to the Appendices hereto. Refer to the non-GAAP measures section of the MD&A in our most recent quarterly report for more information about the non-GAAP measures we use, which section of the MD&A is incorporated by reference. The MD&A can be found on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca) under TC Energy's profile.

This presentation contains statistical data, market research and industry forecasts that were obtained from third party sources, industry publications, and publicly available information. We believe that the market and industry data presented throughout this presentation is accurate and, with respect to data prepared by us or on our behalf, that our estimates and assumptions are reasonable, but there can be no assurance as to the accuracy or completeness thereof. The accuracy and completeness of the market and industry data presented throughout this presentation is not guaranteed and we make no representation as to the accuracy of such information. Although we believe it to be reliable, we have not independently verified any of the data from third-party sources referred to in this presentation or analyzed or verified the underlying studies or surveys relied upon or referred to by such sources, or ascertained the underlying economic and other assumptions relied upon by such sources and we make no representation as to the accuracy of such data. Actual outcomes may vary materially from those forecast in such reports or publications, and the prospect for material variation can be expected to increase as the length of the forecast period increases. Market and industry data is subject to variations and cannot be verified due to limits on the availability and reliability of data inputs, the voluntary nature of the data gathering process and other limitations and uncertainties inherent in any statistical survey.





**FRANÇOIS POIRIER**

**President and Chief Executive Officer**



# Delivering on 2025 priorities



## MAXIMIZING THE VALUE OF OUR ASSETS THROUGH SAFETY AND OPERATIONAL EXCELLENCE

- Safety incident rates<sup>(1)</sup> continuing to trend at **five-year lows**
- Delivered **12%** comparable EBITDA<sup>(2)</sup> growth in Q2 2025 vs. Q2 2024
- **Reached settlement-in-principle** with Columbia Gas customers; implemented interim settlement rates reflecting a **26% increase** to pre-filed FTS<sup>(3)</sup> rates



## EXECUTE OUR SELECTIVE PORTFOLIO OF GROWTH PROJECTS

- Placed **~70%** of the **~\$8.5 billion** of assets into service in 2025; tracking **~15% under budget**
- **Received CNE approval** for regulated rates on Southeast Gateway
- **Upsized capacity** of **two growth projects** driven by customer demand



## ENSURE FINANCIAL STRENGTH AND AGILITY

- **Increasing** 2025E comparable EBITDA outlook to **\$10.8 – \$11.0 billion**<sup>(4)</sup>
- 2025E net capital expenditures<sup>(5)</sup> of **\$5.5 – \$6.0 billion**, tracking to plan
- Continue deleveraging efforts towards our long-term target of **4.75x debt-to-EBITDA**<sup>(6)</sup>

**SOLID GROWTH** ✦ **LOW RISK** ✦ **REPEATABLE PERFORMANCE**

(1) Reflects High Energy Serious Injury and Fatality (HSIF) rate. (2) Comparable EBITDA from continuing operations is a non-GAAP measure. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information. (3) Firm transportation service. (4) Foreign exchange assumption USD/CAD: 1.35 for the second half of 2025. (5) Net capital expenditures is adjusted for the portion attributed to non-controlling interests and is a supplementary financial measure. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation for more information. (6) Debt-to-EBITDA is a non-GAAP ratio. Adjusted debt and adjusted comparable EBITDA are the non-GAAP measures used to calculate debt-to-EBITDA. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information.



# Surging demand fuels opportunity-rich environment

North American natural gas demand forecast to increase **45 Bcf/d** by 2035<sup>(1)</sup>

## Strategic pillar

TC Energy  
In development<sup>(2)</sup>

### Next wave LNG

LNG connectivity across Canada, the U.S. and Mexico

**4+** Bcf/d

### Power generation

Electrification, coal conversions, AI & data centers are key growth drivers

**10+** Bcf/d

### LDC energy reliability

Utilities contract for demand peaks, bolstering reliability

**1+** Bcf/d

### Supply access

Connecting the lowest-cost supply to the highest-value markets

**1+** Bcf/d

### Maintenance & modernization

Projects support the safe and reliable delivery of record volumes

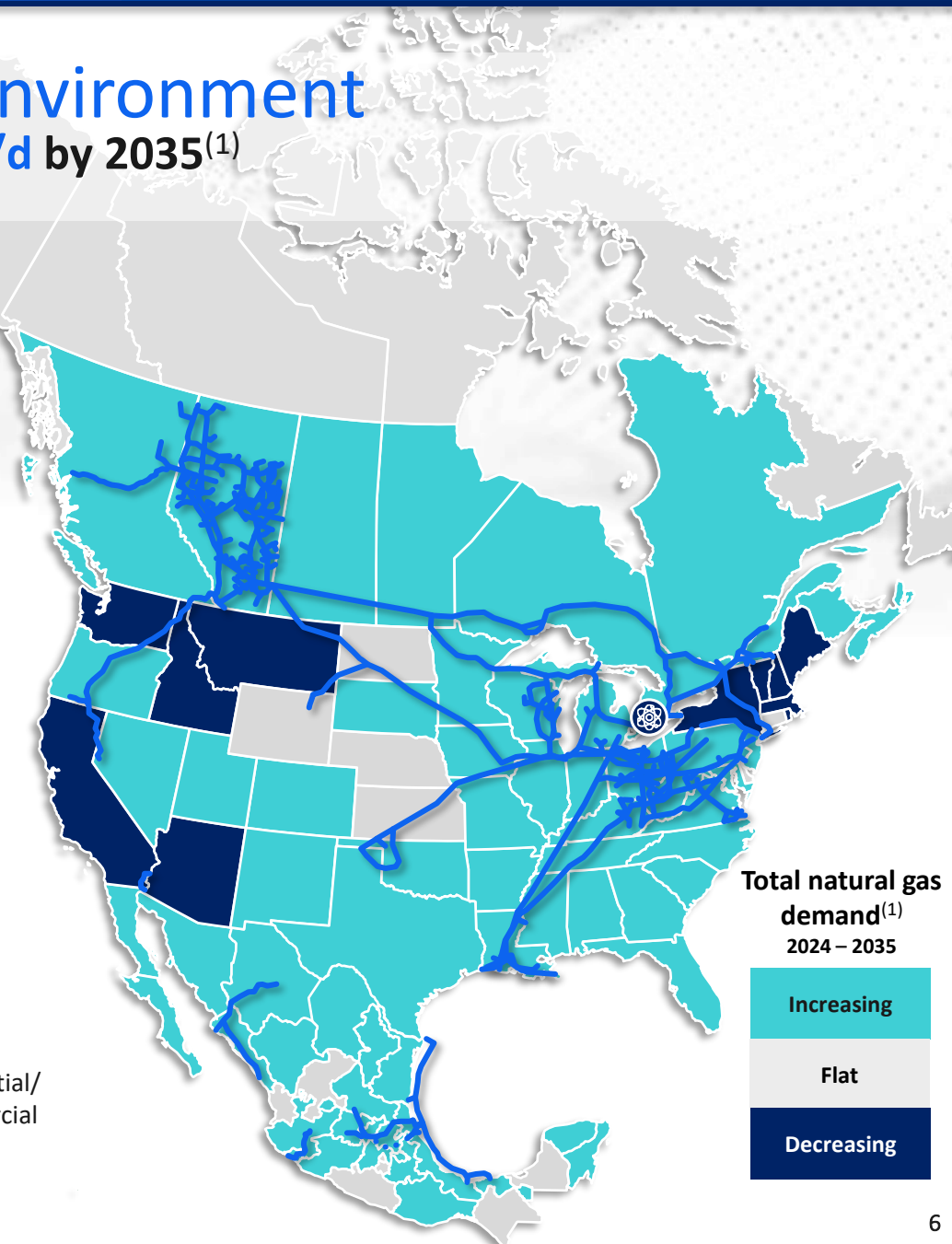
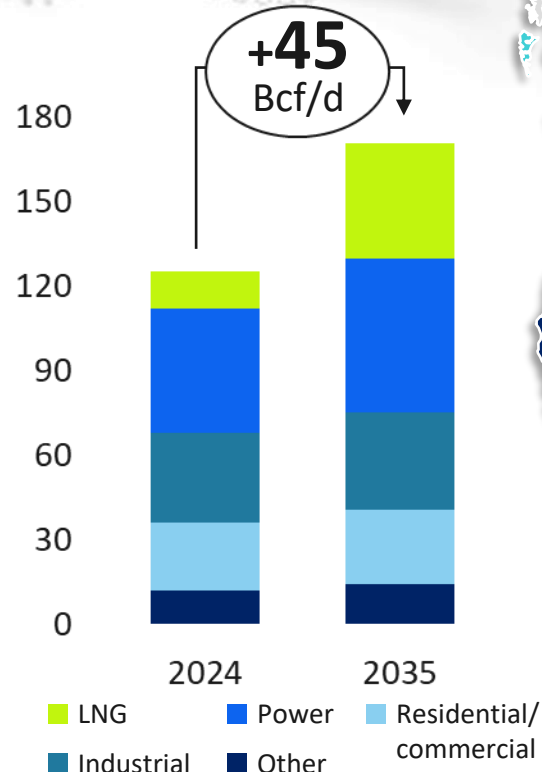
**~\$2.5 billion**  
Annual investment in  
maintenance & modernization

### Nuclear power generation

Safe, reliable, non-emitting baseload power

**~700 MW<sup>(3)</sup>**

## North America natural gas outlook<sup>(1)</sup> Bcf/d



(1) TC Energy internal data and forecast. (2) TC Energy In development includes project capacity sanctioned, under construction and in origination.

(3) Relates to Bruce Power MCR and Project 2030, incremental to 2019 capacity of ~6,400 MW.





# Delivering growth in essential markets

## Assets expected to be placed in-service in 2025

Project	Target in-service	Capacity	Status
East Lateral XPress	Q2 2025	0.7 Bcf/d	In-service
Eastern Panhandle Expansion	Q2 2025	0.05 Bcf/d	In-service <sup>(1)</sup>
Southeast Gateway Pipeline	Q2 2025	1.3 Bcf/d	In-service
VR Project	Q4 2025	0.1 Bcf/d	Tracking below cost
WR Project	Q4 2025	0.1 Bcf/d	Tracking below cost
Ventura XPress	Q4 2025	0.1 Bcf/d	Construction began in Q1 2025
TVA Expansion	Q4 2025	0.2 Bcf/d	Construction began in Q2 2025
ANR Oak Grove	Q4 2025	–	Tracking below cost
ANR Storage Optimization	Q4 2025	–	Tracking below cost
VNBR - GPML Loop 4	Q4 2025	0.4 Bcf/d <sup>(2)</sup>	Ahead of schedule

### Strategic pillars

- Next wave LNG
- Power generation
- LDC energy reliability
- Supply access
- Maintenance & modernization

Valhalla North & Berland River

WR Project

ANR Storage Optimization

Ventura XPress

Eastern Panhandle

VR Project

TVA Expansion

ANR Oak Grove

East Lateral XPress

Southeast Gateway

~3 Bcf/d capacity added from 2025 growth projects

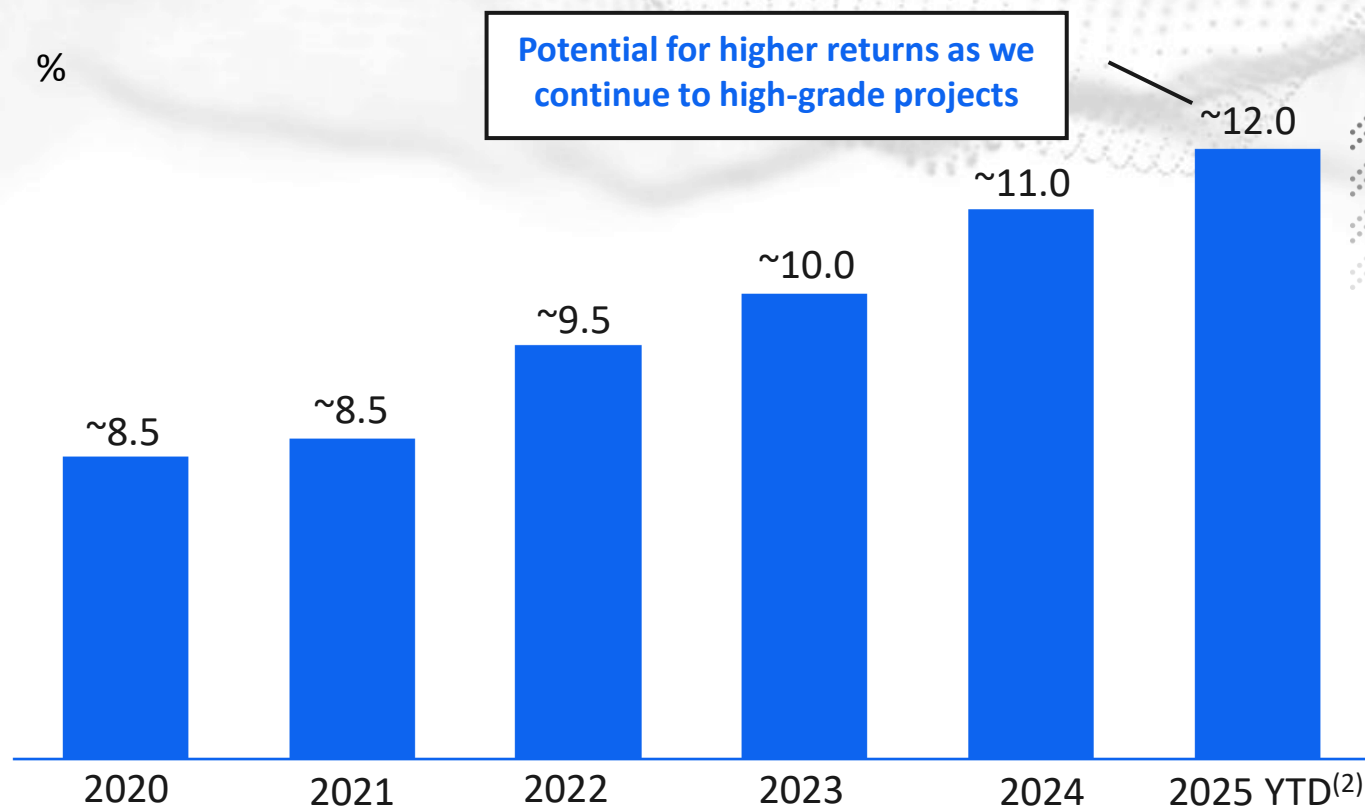
(1) Achieved full project in-service in Q2 2025 with commercial in-service expected to commence Q3 2025.

(2) Reflective of incremental capacity from both components of the Valhalla North & Berland River project.



# Disciplined approach to filling investment capacity

Weighted average unlevered after-tax IRR<sup>(1)</sup> of growth projects sanctioned by year



## Characteristics of projects competing for capital:

- Compelling build multiples<sup>(3)</sup> in the 5 – 7x range
- Brownfield, in-corridor
- Long term contracts with investment-grade counterparties
- 100% contracted



Sanctioned ~\$4.5 billion of high-value capital projects over the past nine months

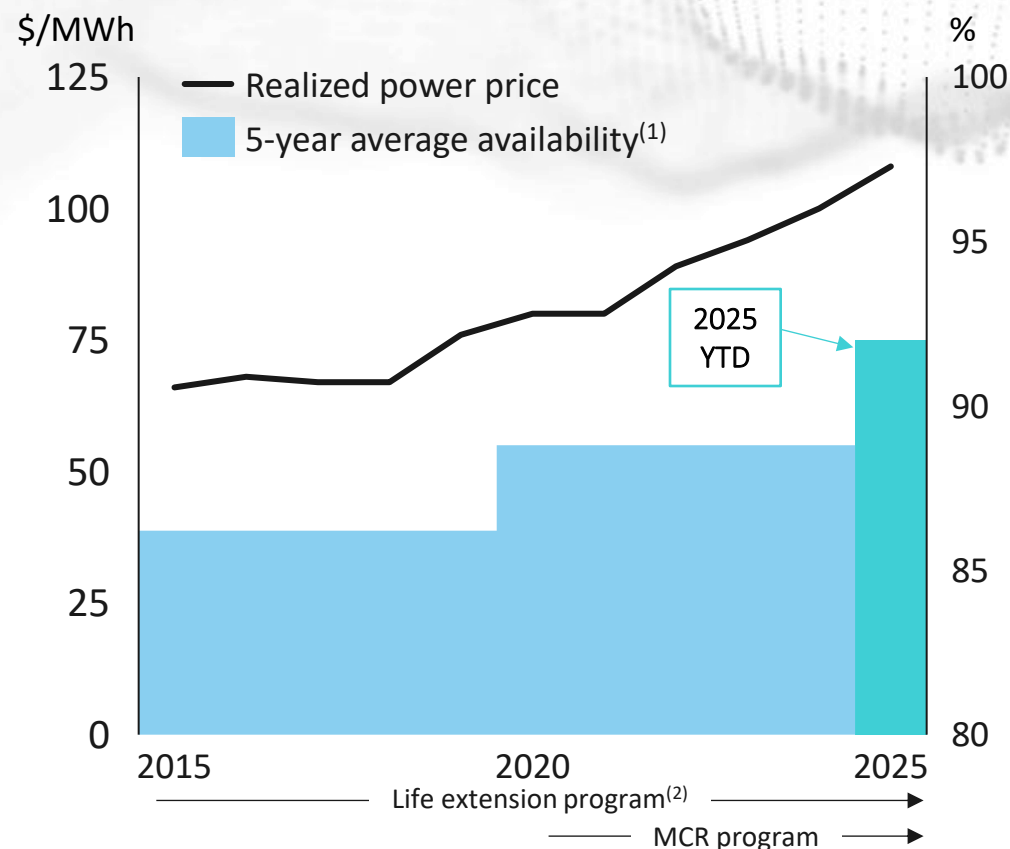
(1) Unlevered after-tax internal rate of return is a non-GAAP measure. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information. (2) Includes metrics for projects upsized in 2025. (3) Build multiple is a metric calculated by dividing expected capital expenditures by expected comparable EBITDA. Please note our method for calculating build multiple may differ from methods used by other entities. Therefore, it may not be comparable to similar measures presented by other entities. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation for more information.





# Bruce Power: long-lived value serving Ontario's energy future

## Bruce Power historical performance



## Reliability gained through the MCR Program and Project 2030 underpin the value of Bruce Power:

### Today

~\$1 billion annual investment in the **MCR program** and **Project 2030** drives increased availability & supports higher power price



### In the medium term

**Equity income** expected to nearly **double** post-MCR and Project 2030<sup>(3)</sup>



### Over the long run

**Bruce C** assumed in 2025 IESO Annual Planning Outlook supply case<sup>(4)</sup>



**Bruce Power plays key role as electricity demand in Ontario to grow 75% by 2050<sup>(4)</sup>**

(1) Defined as the percentage of time the plant was available to generate power, regardless of whether it was running. Excludes MCR outage days. (2) Life extension agreement in 2015, program commenced in 2016.

(3) TC Energy internal forecast; includes Project 2030 stages 1, 2 and 3a. (4) IESO 2025 Annual Planning Outlook Report.



**SEAN O'DONNELL**  
Executive Vice-President and  
Chief Financial Officer



## Q2 HIGHLIGHTS

# High utilization underpins resilient and repeatable performance

### CANADIAN NATURAL GAS PIPELINES

- Total system deliveries averaged **23.4 Bcf/d, up 5%** vs. Q2 2024
- Canadian Mainline Western receipts averaged **4.4 Bcf/d, up 7%** vs. Q2 2024

**Net income<sup>(1)</sup>**  
**+3% vs. Q2 2024**

### U.S. NATURAL GAS PIPELINES

- Daily average flows of **25.7 Bcf/d, in line** with Q2 2024
- Deliveries to LNG facilities averaged **3.5 Bcf/d, up 6%** vs. Q2 2024

**Comparable EBITDA<sup>(2)</sup>**  
**+9% vs. Q2 2024**

### MEXICO NATURAL GAS PIPELINES

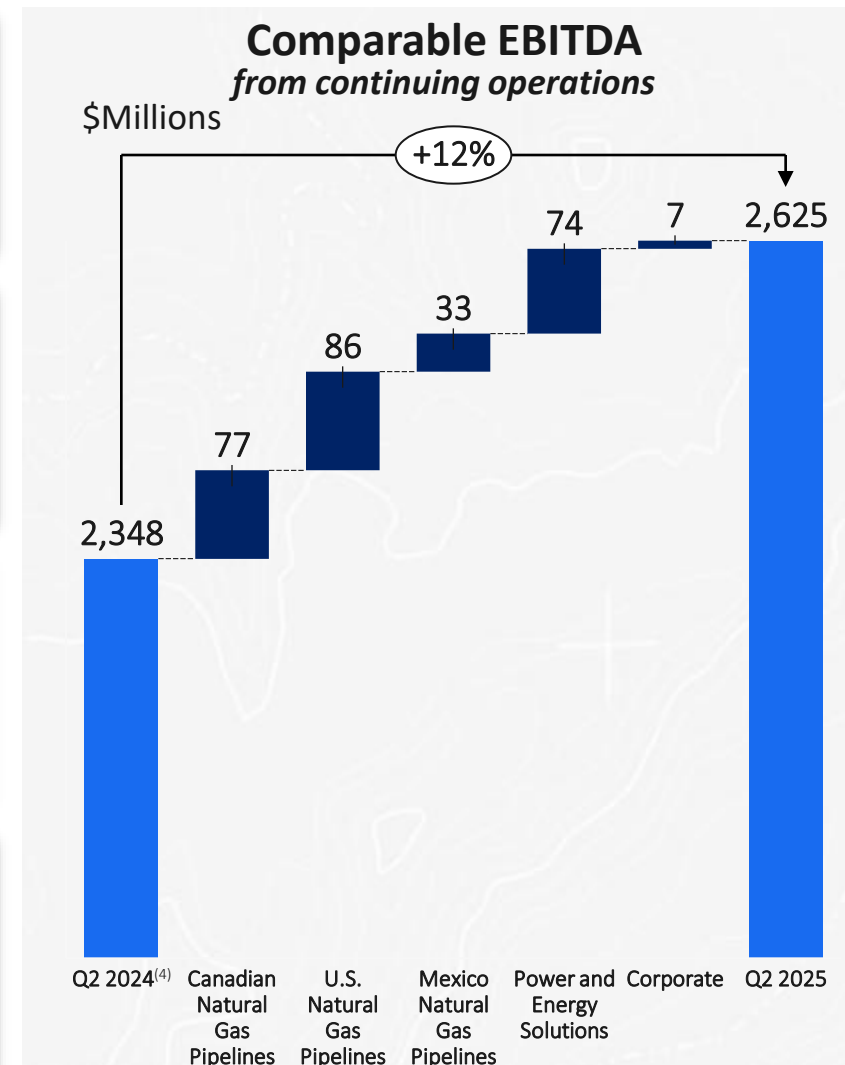
- Daily average flows were **3.6 Bcf/d, up 3%** vs. Q2 2024
- Set total daily record flow of **4.4 Bcf** on April 22, 2025

**Comparable EBITDA**  
**+12% vs. Q2 2024**

### POWER AND ENERGY SOLUTIONS

- Achieved **Bruce Power availability<sup>(3)</sup> of 98%**, tracking to **low-90%** availability for 2025
- Cogeneration power fleet achieved **93.4%** availability

**Comparable EBITDA**  
**+33% vs. Q2 2024**



(1) Represents NGTL System and Canadian Mainline net income. (2) Comparable EBITDA is a non-GAAP measure. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information.

(3) Defined as the percentage of time the plant was available to generate power, regardless of whether it was running. Excludes MCR outage days. (4) Prior year results have been recast to reflect continuing operations only.

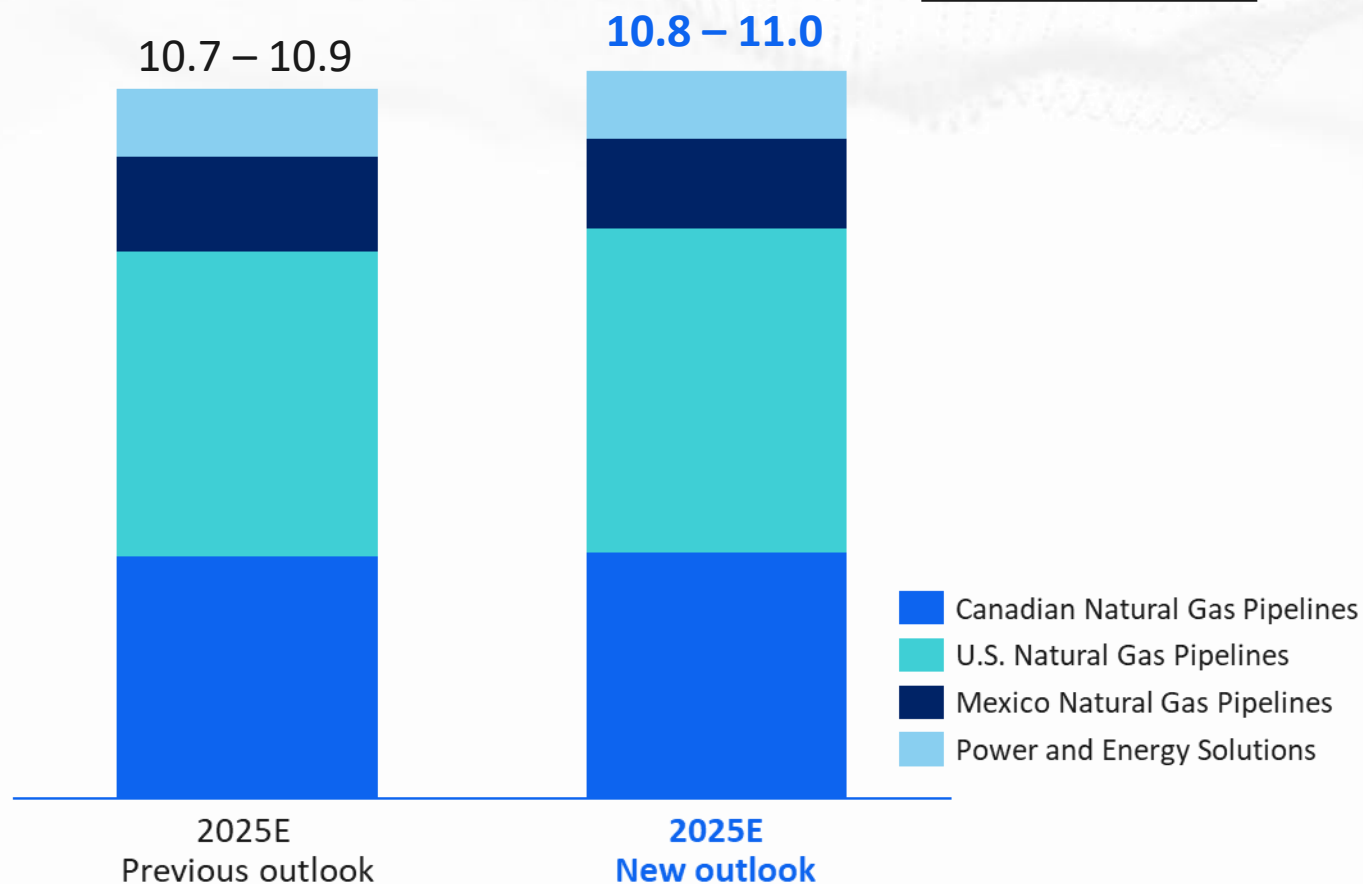




# Increasing 2025E comparable EBITDA<sup>(1)</sup> outlook

**Comparable EBITDA<sup>(1)</sup>**  
*from continuing operations*  
\$Billions

**~9% growth<sup>(2)</sup>**  
**from 2024**



**2025E comparable EBITDA outlook**  
**increased to \$10.8 billion – \$11.0 billion**

- Strong asset availability
- Project execution on schedule or better
- Positive rate case outcome
- Realized foreign exchange gains

**Durable earnings growth supports**  
**25 years of dividend growth**


Foreign exchange assumption USD/CAD: 1.35 for the second half of 2025.


(1) Comparable EBITDA is a non-GAAP measure. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information.


(2) In comparison to 2024 comparable EBITDA from continuing operations.

# Advancing our sustainability commitments

## Highlights from the 2025 Report on Sustainability

- 

Reduced **absolute methane emissions** by **12%** between 2019 – 2024 while increasing throughput by **15%** and natural gas comparable EBITDA<sup>(1)</sup> by **40%**<sup>(2)</sup>
- 

Introduced a **methane intensity reduction target** of **40 – 55%** by 2035 from 2019 levels<sup>(3)</sup>
- 

Achieved a **five-year low** in our High Energy Serious Injury and Fatality rate



(1) Comparable EBITDA is a non-GAAP measure. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information. (2) Between January 1, 2019 and December 31, 2024.

(3) Target addresses Scope 1 methane emissions associated with our natural gas transmission and gas storage assets, expressed in tonnes of CH<sub>4</sub> per Bcf. For planning purposes, target progress is measured under the operational control reporting boundary, relative to the 2019 baseline year intensity of 10.07 tonnes CH<sub>4</sub>/Bcf, which has been recalculated to align with the structural and methodological changes noted for the 2020 through 2023 reporting periods.



# 2025 Strategic priorities



## MAXIMIZING THE VALUE OF OUR ASSETS THROUGH **SAFETY** AND **OPERATIONAL EXCELLENCE**

- Promote **safe operating** practices to exceed safety targets and **maximize the availability** of assets
- Continue advancement of integrated Natural Gas Pipelines business to **capture synergies**
- Capture **additional value** through capital and operational efficiencies



## EXECUTE OUR **SELECTIVE PORTFOLIO OF GROWTH PROJECTS**

- Prioritize **low-risk, executable** projects that maximize the spread between earned return and cost of capital
- On track to place **~\$8.5 billion** of assets into service in 2025 **~15% under budget**



## ENSURE FINANCIAL STRENGTH AND AGILITY

- Deliver 2025E comparable EBITDA<sup>(1)</sup> of **\$10.8 – \$11.0 billion**<sup>(2)</sup>
- Maintain commitment to annual net capital expenditures<sup>(3)</sup> of **\$6 – \$7 billion**
- Continue deleveraging efforts towards our long-term target of **4.75x debt-to-EBITDA**<sup>(4)</sup>

**SOLID GROWTH** ✦ **LOW RISK** ✦ **REPEATABLE PERFORMANCE**

(1) Comparable EBITDA is a non-GAAP measure. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information. (2) Foreign exchange assumption USD/CAD: 1.35 for the second half of 2025. (3) Net capital expenditures is adjusted for the portion attributed to non-controlling interests and is a supplementary financial measure. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation for more information. (4) Debt-to-EBITDA is a non-GAAP ratio. Adjusted debt and adjusted comparable EBITDA are the non-GAAP measures used to calculate debt-to-EBITDA. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information.





# Appendix

**Appendix A:** Year-over-year comparable earnings waterfall

## **Non-GAAP reconciliations**

**Appendix B:** Comparable EBITDA

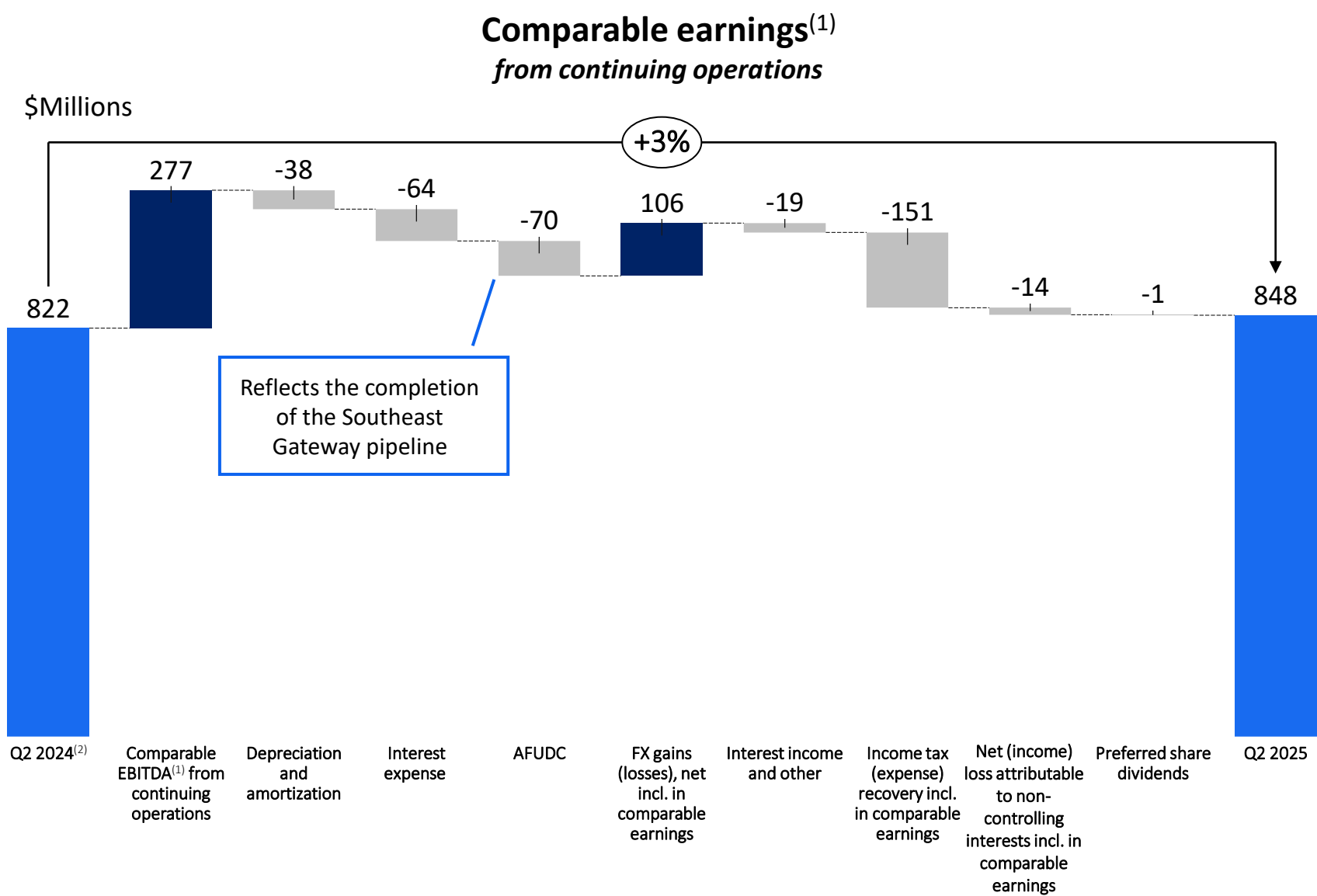
**Appendix C:** Net Income (loss) to comparable earnings

**Appendix D:** Adjusted Debt/Adjusted Comparable EBITDA (Debt-to-EBITDA)

**Appendix E:** Segmented earnings and Comparable EBITDA

**Appendix F:** Unlevered after-tax internal rate of return

# Appendix A – Year-over-year comparable earnings waterfall



(1) Comparable EBITDA and comparable earnings are non-GAAP measures. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information.  
(2) Prior year results have been recast to reflect continuing operations only.

# Appendix B – Non-GAAP reconciliations – Comparable EBITDA<sup>(1)</sup>

(Millions of dollars)

	Three months ended June 30	
	2025	2024 <sup>(2)</sup>
Total segmented earnings (losses)	1,954	1,736
Interest expense	(847)	(783)
Allowance for funds used during construction	114	184
Foreign exchange gains (losses), net	69	(67)
Interest income and other	49	68
Income (loss) from continuing operations before income taxes	1,339	1,138
Income tax (expense) recovery from continuing operations	(337)	(148)
Net income (loss) from continuing operations	1,002	990
Net income (loss) from discontinued operations, net of tax	(29)	159
Net income (loss)	973	1,149
Net (income) loss attributable to non-controlling interests	(112)	(159)
Net income (loss) attributable to controlling interests	861	990
Preferred share dividends	(28)	(27)
Net income (loss) attributable to common shares	833	963

	Three months ended June 30	
	2025	2024 <sup>(3)</sup>
Comparable EBITDA <sup>(1)</sup> from continuing operations	2,625	2,348
Depreciation and amortization	(671)	(633)
Interest expense	(847)	(783)
Allowance for funds used during construction	114	184
Foreign exchange gains (losses), net included in comparable earnings	55	(51)
Interest income and other	49	68
Income tax (expense) recovery included in comparable earnings	(294)	(143)
Net (income) loss attributable to non-controlling interests included in comparable earnings	(155)	(141)
Preferred share dividends	(28)	(27)
Comparable earnings <sup>(1)</sup> from continuing operations	848	822

(1) Comparable EBITDA and comparable earnings are non-GAAP measures. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information.

(2) Prior year results have been recast to reflect the split between continuing and discontinued operations. (3) Prior year results have been recast to reflect continuing operations only.



# Appendix C – Non-GAAP reconciliations – Net Income (loss) to comparable earnings<sup>(1)</sup>

(Millions of dollars, except per share amounts)

	Three months ended June 30	
	2025	2024 <sup>(2)</sup>
Net income (loss) attributable to common shares from continuing operations	862	804
Specific items (pre tax):		
(Gain) loss on sale on non-core assets	—	(48)
Foreign exchange (gains) losses, net – intercompany loan	132	3
Expected credit loss provision on net investment in leases and certain contract assets in Mexico	93	(3)
Third-party settlement	—	—
Focus Project costs	—	—
NGTL System ownership transfer costs	—	10
Bruce Power unrealized fair value adjustments	(8)	(4)
Risk management activities	(274)	55
Tax related to specific items	43	5
Comparable earnings <sup>(1)</sup> from continuing operations	848	822
Net income (loss) per common share from continuing operations	0.83	0.78
Specific items (net of tax)	(0.01)	0.01
Comparable earnings per common share <sup>(1)</sup> from continuing operations	0.82	0.79

(1) Comparable earnings and comparable earnings per common share are non-GAAP measures. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information.

(2) Prior year results have been recast to reflect continuing operations only.

## Appendix D – Non-GAAP reconciliations – Adjusted Debt/Adjusted Comparable EBITDA (Debt-to-EBITDA)

Adjusted debt and adjusted comparable EBITDA are non-GAAP measures used to compute the debt-to-EBITDA multiple. Each of adjusted debt and adjusted comparable EBITDA measures does not have any standardized meaning prescribed by GAAP and therefore, may not be comparable to similar measures presented by other companies.

Adjusted debt is defined as the sum of Reported total debt, including Notes payable, Long-Term Debt, Current portion of long-term debt and Junior Subordinated Notes, as reported on our Consolidated balance sheet as well as Operating lease liabilities recognized on our Consolidated balance sheet and 50 per cent of Preferred Shares as reported on our Consolidated balance sheet due to the debt-like nature of their contractual and financial obligations, less Cash and cash equivalents as reported on our Consolidated balance sheet and 50 per cent of Junior Subordinated Notes as reported on our Consolidated balance sheet due to the equity-like nature of their contractual and financial obligations.

Adjusted comparable EBITDA is calculated as the sum of comparable EBITDA from continuing operations and comparable EBITDA from discontinued operations excluding Operating lease costs recorded in Plant operating costs and other in our Consolidated statement of income and adjusted for Distributions received in excess of (income) loss from equity investments as reported in our Consolidated statement of cash flows, which is more reflective of the cash flows available to TC Energy to service our debt and other long-term commitments. See the forward-looking information and non-GAAP measures slide at the front of the presentation for more information.

# Appendix D – Non-GAAP reconciliations – Adjusted Debt/Adjusted Comparable EBITDA<sup>(1)</sup> (Debt-to-EBITDA)

(Millions of dollars)

	Year ended December 31		
	2024	2023	2022
Reported total debt	59,366	63,201	58,300
Management adjustments:			
Debt treatment of preferred shares <sup>(2)</sup>	1,250	1,250	1,250
Equity treatment of junior subordinated notes <sup>(3)</sup>	(5,524)	(5,144)	(5,248)
Cash and cash equivalents	(801)	(3,678)	(620)
Operating lease liabilities	511	457	430
Adjusted debt	54,802	56,086	54,112
Comparable EBITDA <sup>(4)</sup> from continuing operations	10,049	9,472	8,483
Comparable EBITDA from discontinued operations	1,145	1,516	1,418
Operating lease cost	117	105	95
Distributions received in excess of (income) loss from equity	67	(123)	(29)
Adjusted Comparable EBITDA	11,378	10,970	9,967
Adjusted Debt/Adjusted Comparable EBITDA	4.8	5.1	5.4

(1) Adjusted debt and adjusted comparable EBITDA are non-GAAP measures. The calculations are based on management methodology. Individual rating agency calculations will differ.

(2) 50 per cent debt treatment on \$2.5 billion of preferred shares as of December 31, 2024.

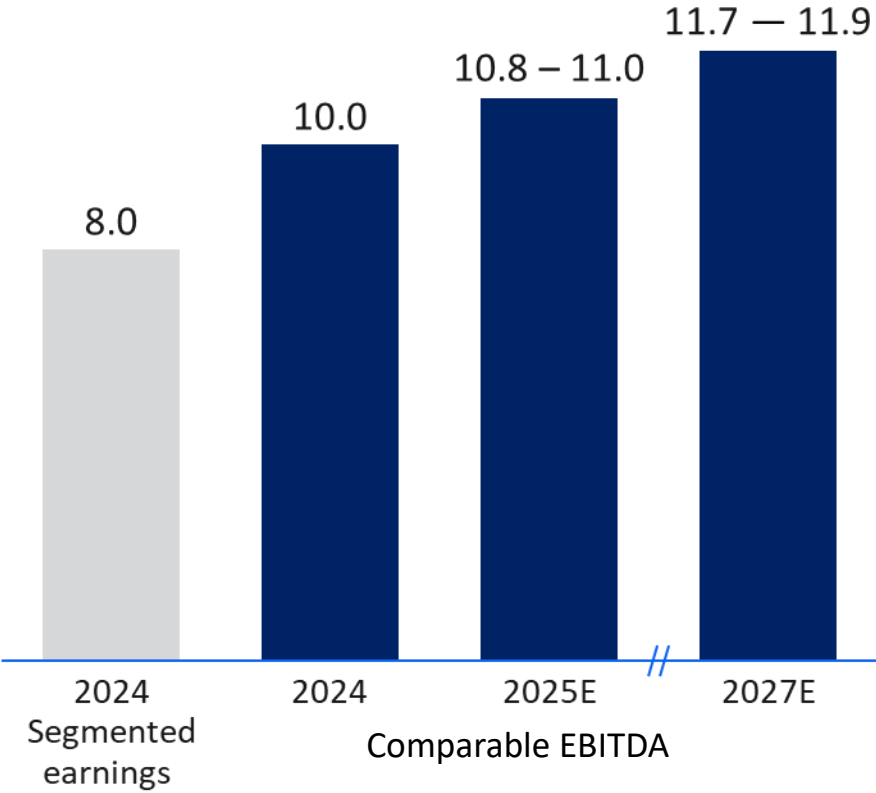
(3) 50 per cent equity treatment on \$11.0 billion of junior subordinated notes as of December 31, 2024. U.S. dollar-denominated notes translated at December 31, 2024, U.S./Canada foreign exchange rate of 1.44.

(4) Comparable EBITDA is a non-GAAP measure. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information.



# Appendix E – Non-GAAP reconciliations – Segmented earnings and Comparable EBITDA<sup>(1)</sup>

**Comparable EBITDA<sup>(1)</sup> outlook**  
***from continuing operations***  
(Billions of dollars)



(1) Comparable EBITDA is a non-GAAP measure. See the forward-looking information and non-GAAP/supplementary financial measures slide at the front of this presentation and the Appendix for more information.

## Appendix F – Non-GAAP measures – Unlevered after-tax internal rate of return

Unlevered after-tax internal rate of return represents the expected compound annual return of a project or investment, and prior to any assumption of debt and/or equity financing. Unlevered after-tax internal rate of return may be calculated using different assumptions depending on the project or business segment. Unlevered after-tax internal rate of return is a non-GAAP measure which does not have any standardized meaning under U.S. GAAP and is therefore unlikely to be comparable to similar measures presented by other companies. See the forward-looking information and non-GAAP measures slide at the front of the presentation for more information. We believe Unlevered after-tax internal rate of return is a useful measure to evaluate expected project returns relative to established hurdle rates and/or alternative projects being considered for capital allocation purposes.